

The Foreign Policy Association
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American Intelligence Community Since 9/11

Scribed by Marie Gorman
Lebanon Valley College

General Michael Hayden, former director of the U.S. Central Intelligence Agency and the National Security Agency, spoke to the Foreign Policy Association of Harrisburg on October 27. His appearance at the 2nd Annual President's Speakers Series drew an audience of approximately 250 FPA members and guests at the West Shore Country Club.

General Hayden addressed the subject of the American Intelligence Community Since 9/11 and often quoted from his recent memoir, *Playing to the Edge: American Intelligence in the Age of Terror*.

The book addresses three central questions - why, what, and what next - about intelligence and policy. In it, he postulates that espionage is both a worthy endeavor and essential to the preservation of American democracy.

General Hayden said his rationale for writing the book was a desire to spell out the limits of law and policy insofar as they relate to national security and the gathering of intelligence. He also sought to clarify what he said were misinterpretations by the mass media.

He noted that America's intelligence services do not draw the boundaries for the field on which they're required to play. Nevertheless, once the boundaries are drawn, it is critical that "we play to the edge," he said.

General Hayden headed the NSA between 1999 and 2005 and the CIA between 2006 and 2009. He cited some of the controversial decisions made during those years, involving surveillance, renditions, detentions, interrogations and targeted killings through drone strikes.

He said the intelligence community must undergo a transformation to remain effective in defending American security interests today. One of the longstanding operating principles of the two agencies was an assumption that citizens would be content with limited information regarding their operations. The recent revelations about the metadata program by Edward Snowden revealed a flaw in this logic, he said.

General Hayden's appearance was made possible in part by the generous sponsorship of The University Center for International Studies at the University of Pittsburgh, Dr. Thomas H. Malin of Camp Hill, and Reager & Adler, PC, Attorneys and Counselors at Law, Camp Hill.

2016-17 Program Topics / Schedule

- Nov. 17** 40th Annual International Fellows Reception
U.S. Army War College in Carlisle
ADVANCED RESERVATIONS REQUIRED
- Dec. 15** Geopolitics of Climate Change
- Jan. 26** Update on Arab - Israeli Conflict
- Feb. 23** Cuba Today and After the Castro Brothers
- March 23** South China Sea Geopolitics
- April 27** Russia and the West
- May 18** Future of U.S. - Iranian Relations
- May ??** Embassy Trip (to be determined)

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